# Women Entrepreneurial Motivation: The Role Of Opportunity Recognition And Environmental Factors

Sasi S<sup>1</sup>, Dr. Tamil Selvi J<sup>2</sup>, Dr. Kandasamy K<sup>3</sup>, Dr. Elamurugan B<sup>4\*</sup>

 <sup>1</sup>Research Scholar, Department of Business Administration, Annamalai University, Chidambaram, Tamil Nadu, India.
 <sup>2</sup>Associate Professor, Department of Business Administration, Annamalai University, Chidambaram, Tamil Nadu, India.
 <sup>3</sup>Assistant Professor, Department of Commerce, Pondicherry University Community College, Puducherry, India.
 <sup>4\*</sup>Associate Professor, Department of Management Studies, Sri Manakula Vinayagar Engineering College (Autonomous), Puducherry, India.

> Corresponding author: Dr. Elamurugan B\* Email: harshahelamurugan@gmail.com

# ABSTRACT

With high recognized importance of women entrepreneurship especially in the emerging economies where the gender gap has to be addressed it is very important to investigate the various factors impacting the motivation of women to take their career in entrepreneurship. Hence this paper focuses on the analysis of various factors impacting the motivation of women to start their businesses. Qualitative research is used for this research where the data was collected from the previous research related to women entrepreneurial motivation (WEM). The relationship between the various factor influencing WEM were analysed. Also, the relationship between the opportunity recognition (OR) and WEM was analysed in the study. The various factors impacting the WEM such as individual and environmental factors and their link with entrepreneurial motivation and OR were analysed and summarized. The findings of this research will contribute to the WEM literature and inform policymakers to the necessity to enhance the factors impacting the motivation of women entrepreneurs through various practices and initiatives.

Key words: women entrepreneurship, entrepreneurial motivation, women entrepreneurial motivation, environmental factors, individual factors, push and pull factors, opportunity recognition

JEL Codes: M13, J16, L26

# 1. INTRODUCTION

A country's entrepreneurial spirit, which arises as a result of the behaviour and activities of a distinct segment of the population known as entrepreneurs, performs a significant part in the economic progress of that country. In many countries throughout the world, "entrepreneurship" is recognized as one of the most significant aspects of economic development and progress. The activation and advancement of entrepreneurship, especially in "small to medium-sized enterprises (SMEs)," is thus one of the most important management approaches in both developing and advanced nations (Durbin & Conley 2010). With a conducive economic landscape, which is an essential requirement for entrepreneurship growth, India's economy is at present wellsuited for a thriving entrepreneurial activity. Our country does have a considerable number of financial resources, and entrepreneurship is vital for the optimal and anticipated use of those resources. Since they are responsible for not only generating their livelihood but also opening the doors for other people to find employment and enhancing the "Gross Domestic Product (GDP)," entrepreneurs must be considered a valuable asset.

In recent times, emerging nations have discovered that they have women with business skills who may be empowered and migrate from the status of "job seekers" to "job givers," benefiting the socio-economic development of rapidly developing nations (Lindhult, 2011). Women are increasingly establishing businesses all over the world (Agarwal & Lenka, 2016; Corno et al., 2014; Dhekale, 2016). However, women comprise a significantly smaller proportion of entrepreneurs than men do (Othman & Nasrudin, 2016; Tripathi et al., 2019). Particularly gender gap is evident in the field of entrepreneurship in developing economies like ours. About 14% of all entrepreneurs in India are women, according to the National Sample Survey Organization (NSSO), (2013). Recent

studies indicate that India's large gender gap is driven by both the poor success rate of women entrepreneurs as well as the reduced number of women entrepreneurs (Arruda, Nogueira & Cozzi, 2015; Junquera, 2015).

In this aspect, the government has acknowledged the value of women's entrepreneurship and as a consequence, many programs are now available to support women entrepreneurs to thrive (Vossenberg, 2013). The involvement and participation of women in entrepreneurship have typically risen in recent times (Davidson & Burke 2004). But given that women account for nearly 52% of the Indian population, as reported in the 6th census report, there remains a great deal of potential for promoting more women to establish their businesses to serve both themselves and the community in general.

Thus, it is essential to recognize the motivational elements that drive women to start their businesses since doing so allows one to consider various support systems when pondering entrepreneurship. Various theoretical models developed by researchers performed as catalysts and encouraged women to perform better in their operations (Moses et al., 2014). Furthermore, the Indian government has developed a lot of policies through a multitude of programs to support women in establishing their firms. According to empirical studies, various factors influence women entrepreneurs' motivations which factors can be grouped differently by each researcher. According to Bartol and Martin (1998), the driving forces behind women's entrepreneurship can be divided into three categories including personal attributes, life-path situations, and environmental variables. The factors have an impact on the opportunity recognition (OR) process, which helps an individual's entrepreneurial endeavours. OR is the process of being aware of possible business prospects, constantly searching things out, gathering information, and analysing the feasibility of such possible business initiatives. Globalization, technical advancements, higher education, government programs and initiatives, and agency support have afforded women the chance to undertake entrepreneurship careers in their respective sectors. Few studies are linked to the assessment of the various criteria and opportunity recognition impacting the entrepreneurial motivation of Indian women, even though many studies have addressed the opportunities and challenges of women entrepreneurs in the Indian context. Hence the authors were very much interested in analysing the various factors impacting entrepreneurial motivation and how the motivators drive the OR of Indian women from the past selected literature.

#### 2. PURPOSE

The purpose of this article is to examine the various factors influencing the motivation of female entrepreneurs in India and how OR drives such desire. However, this research will answer the following questions in the Indian context:

RQ1. Why emerging countries should motivate women entrepreneurship?

RQ2. What are their main motivational drivers and how do they relate to WEM?

RQ3. How the OR is linked with entrepreneurial motivation?

#### 3. METHODS AND MATERIALS

The qualitative study was performed with the secondary data collected from the earlier research studies related to the WEM and OR. Based on the earlier literature, the factors impacting the WEM and the relationship between OR and WEM were studied.

# 4. RESULTS

The previous literature emphasizes the fact that both individual and environmental factors have a massive impact on women's entrepreneurial motivation. A small number of research papers were discovered from the Indian perspective to illustrate this relationship, even though several studies from a foreign perspective have contributed to the research.

# 4.1 Reasons for motivating Women Entrepreneurship in India

In India, women hold about 30% of senior corporate management roles, which is much more than the global average (24 percent). India, however, ranks among the worst countries in the world when it comes to gender disparity in the workforce across the board (113th out of 135). Also, just 10% of the nation's entrepreneurs are women (Forbes, 2015), although women constitute 52% of India's overall population (6th Census Report). When a woman is effective in her entrepreneurial venture, she not only generates money for herself and her enterprise but also raises the standard of living in the country. Unfortunately, the Indian style of thought has

always viewed women as followers instead of doers. By enhancing women's participation in the working population, India has the potential to increase the global GDP by 700 billion US dollars, predicts McKinsey Global. Many Indian women today are inspired to launch their businesses because they are starting to feel autonomous. According to Boston Consulting Group, over five years, start-ups that have been formed or cofounded by women bring in 10% higher total revenue. In research by Women's Web titled "Women & Entrepreneurship in India," it was revealed that 60% of prospective business owners started with a capital of less than Rs. 1 lakh. It has been reported that women entrepreneurs frequently fight their way to success despite having minimal funding. A Dow Jones study titled "Women at the Wheel: Do Female Executives Drive Startup Success?" claims that there are higher chances of achieving success whenever women initiate an endeavour since the total median percentage of female CEOs in successful businesses is 7.1%, relative to 3.1% in unsuccessful ones. According to Global Gender Gap Report, 2014 by the "World Economic Forum (WEF)" women make up slightly more than one-third of the workforce in India. Consequently, their increased GDP contribution and ability to create employment might dramatically change India's economy. Few global reports claim that India's performance on the metric of female entrepreneurship is also appalling. India performed low, coming in at number 70 out of 77 nations examined in the "Female Entrepreneurship Index Report", (2015), compiled by the "Global Entrepreneurship Development Institute". India is behind even African nations (Terjesen & Lloyd, 2015). Therefore, our nation should place a greater emphasis on female entrepreneurs and introduce more programs and policies to inspire women to pursue careers entrepreneurship.

# 4.2 Approaches to Women Entrepreneurial Motivation (WEM)

In their research, Vesalainen and Pihkala (1999) discovered two schools of thought as the key aspects influencing women's entrepreneurial behaviour which focused on the "environment and people".

The "cultural and structural" settings, often known as the "circumstantial approach", place a greater emphasis on concerns like "government regulation and financial, family, and

community support" (ILO, 2003). The "trait approach," also known as the "people factor," places a greater emphasis on entrepreneurial personalities such as "the need for achievement" (McClelland, 1961), "locus of control" (Levenson, 1973), "tolerance for ambiguity" (Timmons, 1978), "skill and creativity" (Drucker, 1985), and "risk-taking" (Brockhaus, 1982). Considering the constraints that push women toward entrepreneurship, Jaimie et al. (1998) argued that "discrimination, segregation, role conflict between family and job, and institutionalized impediments" lead to differences in business for men and women.

Researchers Cooper and Watkins (1986) and Watkins and Watkins (1986) performed research that found a range of intricate "economic and non-economic elements" that are currently barriers but, in the future, may operate as "internal push factors" for women's entrepreneurship. The desire to improve quality of life, shifting from an urban to a rural area, performing daily activities in a moderately prosperous environment, dissatisfaction with one's previous employment and others are among these considerations.

According to Taylor (1988), tragic experiences like being fired from a job or having lost one, frustration with a current position, changes in a personal situation like a relationship breakdown or childbirth, a rising need for economic freedom, and a willingness for new career challenges could indeed lead women to start up their businesses.

# 4.3 Factors affecting WEM

Olson and Bosserman (1984) defined "entrepreneurial motivation" as the desire that prompts people to start a business despite already possessing the necessary competencies and expertise for entrepreneurship. " Entrepreneurial motivation", according to Carsrud and Brännback (2011), is the catalyst that turns entrepreneurial intents and cognitions into concrete entrepreneurial activities. The motive of women entrepreneurs, however, has not been specifically defined by the researchers; as a result, it can be inferred from more general definitions.

From the perspectives of personality traits (Locke and Latham, 2002; Shane et al., 2003; Duan et al., 2012) and external environment (Vesalainen and Pihkala, 1999), previous

investigations have looked into a variety of entrepreneurial motivation-related elements and the underlying influencing mechanisms at the action.

"Health and hygiene" are among the main factors that inspire women to pursue entrepreneurship. Women prefer to work for themselves to be employed. Therefore, being an entrepreneur is driven by a desire to be self-reliant and one's boss (Qian, F., & Luoma, A., 2007) The "drive to achieve, job satisfaction, the wish to be independent, and the need for income" were the major reasons for women to establish their businesses (Robbins 2009). Also, the desire to manage and strengthen one's financial status is a key motivational factor (Robbins, 2009). Earnings, personal characteristics, and previous experiences in relevant areas have all impacted their decisions. Cohoon, Wadhwa, and Mitchell (2010) carried out a thorough investigation of the aspirations, backgrounds, and experiences of male and female entrepreneurs. The top five "monetary and psychological factors" that motivate women to start their enterprises are addressed in the study. These include "the ambition to amass wealth, the desire to capitalize on their business ideas, the willingness of start-up culture, a long-standing ambition to have their enterprise, and the hatred for working with others".

Unmarried and divorced women have been using their technical skills and concentrating on the earnings, while married women depended on family members' counsel and earlier belonging or experience when making choices regarding establishing their own company to help sustain and share the family's economic strain (Suganthi, 2009).

The opportunity to support their husbands and families in taking on the responsibility of bringing up a family, along with self-motivation, were two significant factors in motivating women entrepreneurs. Although "family type" has no impact on entrepreneurial motivation, "age group, education levels, training background, and marital status" have all been linked to the motivating aspects of women entrepreneurs (Sujit Roy & Samita Manna, 2014). Women's entrepreneurship is being driven by "intrinsic factors" like "growth, creativity, autonomy, and disrupting traditional gender identities" in Rajasthan, one of India's states (Swati Shastri & Shruti Shastri, 2021).

#### 4.4 Pull and Push factors

Factors, which can be divided into "Pull factors" and "Push factors," contribute to the entrepreneurship of women. "Pull factors" are the desires that drive women to participate in activities that have the potential to grow into enterprises. "Push factors" are thought to have an impact on women who establish their enterprises due to a need for money that comes from family commitments. Women are motivated by both "pull and push factors", according to a range of studies (Eckel and Grossman, 2002; Alstete, 2003; Carter et al., 2003; Wilson et al., 2004; Segal et al., 2005; Georgellis and Wall, 2004; Kirkwood, 2009).

The research studies (Sexton and Vasper, 1982; Shapero and Sokol, 1982; Hisrich and Brush, 1986) concluded that the majority of the female participants in the study indicated "push factors" as their primary motivation for starting a business. They may have pushed ahead due to internal factors such as problems related to their personal lives (divorce or separation) or external factors (loss of employment and higher unemployment rates) (Itani et al., 2011). Contrary to "push factors," which include things like "independence, autonomy, and family security," these "pull factors" come from their previous jobs and include things like "boredom and dissatisfaction" as well as a lack of "job satisfaction". They strive for "self-satisfaction" or to maintain their "independence and social status", among other pull factors (Sarri and Trihopoulou, 2005). Also, "pull and push factors" may include "survival, striving to succeed individual objectives, desire to nourish one's household, desire to be treated with respect, the pursuit of a sense of ownership, owing to peer influence, sense of social acknowledgment, desire to deal with the problem of gender discrimination in the labor market, and desire to start losing one's job" (Ivancevich et al., 1997; Gelin, 2005). Several researchers revealed that "pull" factors, or a mix of both, can motivate women to establish businesses (Moore et al., 1997). In addition to this, modern research has concentrated more on the "glass ceiling," which relates to barriers that prevent female mid-managers from moving up to the executive suite, as a factor that stimulates women to enter the business world (Morrison, White, and Velsor, 1987; Griffin, 1995; Familoni, 2007).

The "Pull factor" is much more important than the "Push factor", and women who run and operate enterprises have chosen to do so for "passion, career, and personal advancement" (Patil, P., & Deshpande, Y, 2019). The "push and pull" approaches might be coupled, for instance, when women establish their businesses due to both "job dissatisfaction and market opportunities" (Hisrich and Brush, 1987; Ramadani et al, 2015). The majority of women seek the backing of their family and friends to establish and develop their businesses. Lacking them, women entrepreneurs would struggle to oversee their day-to-day processes. Even if they are dedicated, they still require full support from their families for their enterprises to prosper since women are critical to both working at home and their workplace (Alam et al., 2011).

# 4.5 Opportunity Recognition (OR)

Recognizing opportunities is the initial step in the creation of an enterprise (Ozgen & Baron, 2007; Shane & Nicolaou, 2015). Entrepreneurs then evaluate these possibilities and decide if they want to reap the benefits of them by launching a business (Shane & Nicolaou, 2015).

According to Gaglio (2004), identifying an entrepreneurial opportunity involves seeing the possibility to start a new business and marketing distinctive services or products. Possessing the ability to recognize market demands and/or underexploited assets, identifying or exploring a "fit" between particular market available resources, and establishing a new "fit" between unassociated wants and resources have seemed to be the three primary steps involved in "opportunity identification" (Hills, 1995; De Koning & Muzyka, 1999).

According to academics, men and women use different resources to identify opportunities, but women have a harder time than men (Ahunov & Yusupov, 2017; Husna, Rahim, Fabeil, & Sung, 2017). OR is the process by which individuals discover and embrace possible opportunities for creating and expanding new ventures (Andrea, Jim, & Wang, 2013). Since opportunities must be discovered before anyone can become an entrepreneur, proficiency in "opportunity identification" raises the likelihood that somebody will do so. Opportunities encourage aspiring entrepreneurs to start new businesses. Greater perspectives of possibility help potential entrepreneurs have the drive and conviction to establish a

successful firm (Edelman and Yli-Renko, 2010). According to Krueger et al. (2000), the perception of opportunity might activate the "intention-based cognitive process," which stimulates entrepreneurial action. Due to the close link between "opportunity recognition and entrepreneurship intention," an individual is more likely to start a new business if they perceive a business opportunity to be attractive and achievable (Bhave, 1994). (Bird, 1988).

Due to their lack of "education, skills, experience, and self-confidence", female entrepreneurs have many issues recognizing opportunities and starting a business. In general, women are much more concerned about failing at new businesses than men are (Jennings & Brush, 2013). Hence, several individual factors, including "education, experience, motivation, entrepreneurial orientation (EM), age, and marital status", have been investigated by scholars (Sriram, Mersha, & Herron, 2007; Hani, Rachmania, Setyaningsih, & Putri, 2012). Researchers have discovered that, among other personal traits, "education and experience" are crucial in recognizing opportunities (Venesaar, Kallaste & Küttim, 2014; Sharif, 2015; Hajizadeh & Zali, 2016).

A key concept in entrepreneurship literature is OR, but it has not been effectively integrated with "entrepreneurial motivations" (Short, et al., 2010). A relationship between the environmental factors impacting EM and OR has been discovered by several studies (Ucbasaran et al.,2003; Dimov, 2007). But to the researcher's knowledge, neither of the studies has yet examined the link between OR and WEM in the Indian context.

# 5. DISCUSSION

Women now have greater opportunities to establish their enterprises, and they are doing so effectively and boosting the economy as a result of the expansion of MSME, SME, and the service industry. According to the research that has been published, there is a range of factors that have motivated women entrepreneurs to start their businesses including independent factors, family background, interest, education, job experience, self-satisfaction, the ability to achieve goals, motivation to improve the family situation, and other factors that are likely to become sources of income support for persons engaged in entrepreneurship. The prime motivating

factors for women entrepreneurs from Tamil Nadu and Andhra Pradesh in the southern states, are the "economic and financial need" to enhance their income the family, elevate their social standing, and escape from unemployment (Rathna et al., 2016) apart from "socio economic cultural, government policy, family status, personal characteristics, financial, market and network" (Hemavathy and Sheeba, 2015), "ambition, skills and knowledge, family support, market opportunities, independence, Government subsidy and job satisfaction" (Krishnamoorthy & Balasubramani, 2014) and "economic independence, achievement, equal status and establish own identity in society" (Behara & Niranjan 2012).

Indian Women would be motivated to pursue entrepreneurship by the "educational opportunities" available to them, as education can enable them in developing the intellectual capabilities needed for an individual to adequately assess their opportunities (Giacomin, et al., 2011; Pérez-pérez & Avilés-hernández, 2016). It also enhances a person's selfconfidence, which facilitates them to pursue more entrepreneurial ventures (Noke, & Chesney, 2014). The probability of recognizing opportunities is reported to be positively correlated with education across many investigations (Prasad, Naidu, Murthy, & Doan, 2013; Rauth Bhardwaj, 2014; Estrin et al., 2016; Brush, Ali, Kelley, & Greene, 2017; McCracken, McIvor, Treacy, & Wall, 2017; Heur, 2017). According to several researchers (Kungwansupaphan & Leihaothabam, 2016; Jha, 2018), Indian women also are at a disadvantage when it comes to accessing vital entrepreneurial resources, such as "education, experience, funds, and the latest technologies. Policymakers should consider this when formulating policies to further promote the education and training of Indian women to enhance their potential to recognize their business opportunities. Even though the government has formulated and implemented a variety of supportive policies, India's rate of female entrepreneurship is still alarmingly low. Since the majority of women-owned businesses operate in the unorganized sector, it is challenging for them to receive government assistance. A unique approach to promoting female entrepreneurs may be offered by assessing the outcomes of existing policies and programs. It is also evident that women entrepreneurs confront a variety of problems, and overcoming these challenges necessitates a comprehensive action plan. The largest proportion of female entrepreneurs in India (as per the 6th Census Report) was observed in the five states of Tamil Nadu, Kerala, Andhra Pradesh, West Bengal, and Maharashtra. It is essential to look into these states' policies and interventions to replicate the best ones in other states to promote balanced economic growth through women's entrepreneurship across the nation.

# 6. CONCLUSION

The factors that really can improve OR among female entrepreneurs must be understood in greater depth. The concept of encouraging more female entrepreneurs to start enterprises is increasing in popularity. The ability of women to recognize opportunities, which is essential for enterprise building, can be enhanced to encourage the Indian economy's immense potential to begin an entrepreneurial journey. Women deserve encouragement and support to establish their businesses in the age of entrepreneurship in rural, semi-urban, and metropolitan areas, based on their ability, academic qualifications, and inclinations. To ensure this, the platform must be made available, and women must be further developed through activities such as "training, coaching, and mentoring". The study will enlighten decision-makers on the need to promote education and job opportunities for women to encourage their participation in "entrepreneurship" and boost the nation's balanced economic growth.

# **REFERENCES**

- Abdul Rahim, Iklima Husna & Fabeil, Noor & Toh Pei Sung, Sharon. (2017). Motivator and Challenges of Women Entrepreneurs. 1. 111-121.
- Agarwal, Sucheta & Lenka, Usha. (2016). An exploratory study on the development of women entrepreneurs: Indian cases. Journal of Research in Marketing and Entrepreneurship. 18. 232-247. 10.1108/JRME-04-2015-0024.
- Ahunov, M., & Yusupov, N. (2017). Risk attitudes and entrepreneurial motivations: Evidence from transition economies. Economics Letters, 160, 7–11. http://doi.org/10.1016/j.econlet.2017.08.016.
- Alam, S. S., Jani, M. F. M. & Omar, N. A. (2011). An Empirical Study of Success Factors of Women Entrepreneurs in Southern Region in Malaysia. International Journal of Economics and Finance, vol.3:2, pp.166-175. <a href="https://doi.org/10.5539/ijef.v3n2p166">https://doi.org/10.5539/ijef.v3n2p166</a>.

- All India Report of Sixth Economic Census of India. (2016).
  Retrieved from http://www.mospi.gov.in/all-india-report-sixth-economic-census
- 6. Alstete, J. (2003). "On becoming an entrepreneur: an evolving typology", International Journal of Entrepreneurial Behaviour and Research, Vol. 8 No. 4, pp. 222-34.
- Arruda, C., Nogueira, V. S., & Cozzi, A. (2015).
  Entrepreneurship in BRICS. http://doi.org/10.1007/978-3-319-11412-5.
- 8. Bartol, K. M. and Martin, D. (1998). Management. Int. Edition, Irwin, New York. McGraw-Hill.
- 9. Behara, S.R., and Niranjan, K. (2012). "Rural Women Entrepreneurship in India," International Journal of Computational Engineering & Mgmt, Vol.15 (6).
- Bird, B. (1988). "Implementing Entrepreneurial Ideas: The Case for Intention," in the Academy of Management Review, Vol. 13, N.3.
- Brockhaus, R. H. (1982). "The Psychology of the Entrepreneur", In Kent, Sexton and Vesper (Eds.), Encyclopaedia of Entrepreneurship, Englewood: Prentice Hall
- Brush, C., Ali, A., Kelley, D., & Greene, P. (2017). The influence of human capital factors and context on women's entrepreneurship: Which matters more? Journal of Business Venturing Insights, 8(August), 105–113. http://doi.org/10.1016/j.jbvi.2017.08.001.
- 13. Brush, C.G. (1999). Research on women business owners: Past trends, a new perspective and future directions. Entrepreneurship Theory and Practice, 16(4), 5-30
- 14. Carsrud, A., and Brännback, M. (2011). Entrepreneurial motivations: what do we still need to know? J. Small Bus. Manag. 49, 9–26. doi: 10.1111/j.1540-627x.2010.00312.x.
- Carter, N. M., Gartner, W. B., Shaver, K. G., & Gatewood, E.J. (2003). The career reasons of nascent entrepreneurs. Journal of Business Venturing, 18(1), 13–39.
- Chinonye Love Moses, Maxwell Ayodele Olokundun, and Akinbode Mosunmola. (2014). Determining Women Entrepreneurial Motivation: A Review of Theoretical Models. International Journal of Small Business and Entrepreneurship Research, Vol.2, No.3, pp.43-54.
- Cohoon, J. McGrath and Wadhwa, Vivek and Mitchell, Lesa. (2010). Are Successful Women Entrepreneurs Different from Men?. Available at SSRN: https://ssrn.com/abstract=1604653 or http://dx.doi.org/10.2139/ssrn.1604653.
- Cooper, A. (1986). Entrepreneurship and High Technology in Sexton, D. and Smilor, R. (eds.). The Art and Science of Entrepreneurship.

- 19. Corno, F., Lal, R., & Colombo, S. (2014). Entrepreneurship and new venture creation-Key elements of the entrepreneurial ecosystem facilitating the growth of ICT Entrepreneurs in Italy. European Scientific Journal, 2(September), 1857–7881.
- Davidson, M. J. and Burke, R. J. (2004). Women in Management Worldwide: Facts, Figures and Analysis (Aldershot: Gower Publishing)
- 21. De Koning, A., & Muzyka, D. (1999). Conceptualizing opportunity recognition as a socio-cognitive process. Centre for Advanced Studies in Leadership, Stockholm.
- Dhekale, V. S. (2016). Performance of Women Entrepreneurship in India. International Journal of Management, 7(1), 123–131. http://www.iaeme.com/IJM/issues
- 23. Dimov, D. (2003). The Nexus of Individual and Opportunity: Opportunity Recognition as a Learning Process. In Frontiers of Entrepreneurship Research (pp. 410–419).
- 24. Drucker, P. (1985). Innovation and Entrepreneurship: Practice and Principles. London. Heinman.
- Duan, J. Y., Wang, P., and Zhum, Y. L. (2012). Entrepreneurial motivation research: conceptual structure, influence factors and theoretical models. Adv. Psychol. Sci. 20, 698–704. doi: 10.3724/sp.j.1042.2012.00698.
- 26. Durbin, S., & Conley, H. (2010). Gender, intersectionality and labour process theory.
- Eckel, C. & Grossman, P. (2002). 'Sex differences and statistical stereotyping in attitudes toward financial risk', Evolution and Human Behavior, vol. 23(4), 281-295.
- 28. Edelman, L., & Yli-Renko, H. (2010). The impact of environment and entrepreneurial perceptions on venture-creation efforts: bridging the discovery and creation views of entrepreneurship. Entrepreneurship Theory and Practice, 34(5), 833-856.
- Estrin, S., Mickiewicz, T., & Stephan, U. (2016). Human capital in social and commercial entrepreneurship. Journal of Business Venturing, 31(4), 449–467.
  http://doi.org/10.1016/j.jbusvent.2016.05.003.
- 30. Familoni, O. (2007). Leadership Styles of Great Men, Lagos: Concept Publications.
- 31. Gaglio, C.M. (2004). The role of mental simulations and counterfactual thinking in the opportunity identification process. Entrepreneurship Theory and Practice, 28(6), 533-552.
- 32. Gelin, M. (2005). "The Importance of Gender in Starting and Managing a Small Business". Houston Psychiatric Society,
- GEM, (2005). "Report on Women and Entrepreneurship", Global Entrepreneurship Monitor.

- 34. Georgellis, Y. and Wall, H.J. (2005). "Gender differences in selfemployment", International Review of Applied Economics, Vol. 19 No. 3, pp. 321-42.
- 35. Giacomin, O. et al. (2011). Entrepreneurial intentions, motivations and barriers: Differences among American, Asian and European students. International Entrepreneurship and Management Journal, 7(2), 219–238
- 36. Griffin, C. E. (1995). "Wave of the Future. Experts Chart the Course Ahead for Small Business". Entrepreneur (December), 126-129.
- Hajizadeh, A., & Zali, M. (2016). Prior knowledge, cognitive characteristics and opportunity recognition. International Journal of Entrepreneurial Behaviour and Research, 22(1), 63–83. http://doi.org/10.1108/IJEBR-05-2015-0110.
- Hani, U., Rachmania, I. N., Setyaningsih, S., & Putri, R. C. (2012). Patterns of Indonesian Women Entrepreneurship. Procedia Economics and Finance, 4(Icsmed), 274–285. http://doi.org/10.1016/S2212-5671(12)00342-5.
- 39. Heuër, A. (2017). Women-to-women entrepreneurial energy networks: A pathway to green energy uptake at the base of pyramid. Sustainable Energy Technologies and Assessments, 22, 116–123. http://doi.org/10.1016/j.seta.2017.02.020.
- 40. Hills, G. E. (1995). Opportunity recognition by successful entrepreneurs: A pilot study. Frontiers of Entrepreneurship Research, 15, 105-117.
- 41. Hisrich, R. D., Brush, C. (1986). Women and Minority Entrepreneurs: A Comparative Analysis, Frontiers of Entrepreneurship Research. Ed. John Hornaday, Edward Shills, Jeffrey Timmons, and Karl Vesper. Wellesley, Mass.: Babson Center for Entrepreneurial Studies, 566-587, 1986.
- 42. Hisrich, R. D., & Brush, C. (1984). The woman entrepreneur: Management skills and business problems. Journal of Small Business Management, 22 (1), 30-37.
- 43. I v a n c e v i c h, J., K o n o p a s k e , M, M a t t e s o n , E. (1997). Management: Quality and Competitiveness. Boston: McGraw-Hill.
- ILO. (2003). "Small and Medium Enterprise Development, Globalization and Gender Briefs Series", IFP/SEED, No. 3, July.
- 45. INDIA Sixth Economic Census 2013-14
- 46. Itani, H., Sidani, Y. M. & Baalbaki, I. (2011). United Arab Emirates Female Entrepreneurs: Motivations and Frustrations. Equality, Diversity and Inclusion, vol.30:5, pp.409-424. https://doi.org/10.1108/02610151111150654.
- 47. Jaimie, S, P., Sullivan, C. C. Halbrendt, and Qingbin, W. (1998). "An Exploratory Study of How Rural Female Entrepreneurs View Success", University of Vermout Publication.http://www.sbaer.uca.edu/research/1998/ICSB/aa008.htm.

- 48. Jennings, J.E., & Brush, C. (2013). Research on Women Entrepreneurs: Challenges to (and from) the Broader Entrepreneurship Literature? The Academy of Management Annals, 7, 663-715.
- 49. Jha, S. K. (2018). Entrepreneurial ecosystem in India: Taking stock and looking ahead. IIMB Management Review, 30(2), 179–188. http://doi.org/10.1016/j.iimb.2018.04.002.
- 50. Junquera, B. (2015). Where does female entrepreneurial human capital come from? A review of the literature. Innovation Management, Policy & Practice. http://doi.org/10.5172/impp.2011.13.3.391.
- 51. Kirkwood, J. (2009). "Motivational factors in a push-pull theory of entrepreneurship", Gender in Management, Vol. 24 No. 5, pp. 346-364.
- 52. Krishnamoorthy, V., and Balasubramani, R. (2014). Motivational factors among women entrepreneurs and their entrepreneurial success: a study, Vol. 3, No. 2, April 2014, IJMRBS. (www.ijmrbs.com).
- 53. Krueger, N. F., Reilly, M. D., & Carsrud, A. L. (2000). Competing models of entrepreneurial intentions. Journal of Business Venturing, 15, 411-432. doi:10.1016/S0883-9026(98)00033-0.
- 54. Kungwansupaphan, C., & Leihaothabam, J. K. S. (2016). Capital factors and rural women entrepreneurship development. Gender in Management: An International Journal, 31(3), 207–221. http://doi.org/10.1108/GM-04-2015-0031.
- Levenson H. (1973). Multidimensional locus of control in psychiatric patients. Journal of consulting and clinical psychology, 41(3), 397–404. https://doi.org/10.1037/h0035357.
- 56. Lindhult, E. (2011). Sustainable entrepreneurship as driver in cleantech development towards industrial eco-renewal.
- 57. Locke, E. A., and Latham, G. P. (2002). Building a practically useful theory of goal setting and task motivation: a 35-year odyssey. Am. Psychol. 57, 705–717. doi: 10.1037/0003-066X.57.9.705.
- 58. McClelland, D. C. (1961). The Achieving Society. Van Nostrand, Reinhold
- McCracken, M., McIvor, R., Treacy, R., & Wall, T. (2017). A study of human capital reporting in the United Kingdom. Accounting Forum, (November), 0–1. http://doi.org/10.1016/j.accfor.2017.11.001.
- Moore, D.P., Buttner, E.H., Wong-MingJi, D.J., & Sullivan, S.E. (1997). Women Entrepreneurs: Moving Beyond the Glass Ceiling. The Academy of Management Review. Vol. 24, No. 3 (Jul., 1999), pp. 585-589. doi.org/10.2307/259147.
- 61. Morrison, A., Randall, P. White. R., and Ellen Van Velsor. (1992). "Breaking the Glass Ceiling: Can Women Reach the Top

- of America's Largest Corporations?" Reading, Mass.: Addison-Wesley.
- Noke, H., & Chesney, T. (2014). Prior knowledge: the role of virtual worlds in venture creation. Journal of Small Business and Enterprise Development, 21(3), 403–413. http://doi.org/10.1108/JSBED-04-2014-0057.
- 63. NSSO Annual Report. (2013). Women entrepreneur statistics, 81. http://data.gov.in.
- 64. Olson, P. D., and Bosserman, D. (1984). Attributes of the entrepreneurial type. Bus. Horiz. 27, 53–56. doi: 10.1016/0007-6813(84)90027-2.
- 65. Othman, N., & Nasrudin, N. (2016). Entrepreneurship education programs in Malaysian polytechnics. Education + Training, 58(7/8), 882–898. http://doi.org/10.1108/ET-11-2014-0136
- Ozgen, E., & Baron, R. A. (2011). Social sources of information in opportunity recognition: Effects of mentors, industry networks, and professional forums. Journal of Business Venturing, 22, 174–192. http://doi.org/10.1016/j.jbusvent.2005.12.001.
- 67. Patil, P., & Deshpande, Y. (2019). Why women enter into entrepreneurship? An Exploratory Study. Journal of Organisational Studies and Innovation (Vol. 6, p. 2019).
- 68. Pérez-pérez, C., & Avilés-hernández, M. (2016). Explanatory factors of female entrepreneurship and limiting elements. Suma de Negocios, 7(15), 4–10. http://doi.org/10.1016/j.sumneg.2015.12.004
- 69. Prasad, V. K., Naidu, G. M., Kinnera Murthy, B., Winkel, D. E., & Ehrhardt, K. (2013). Women entrepreneurs and business venture growth: an examination of the influence of human and social capital resources in an Indian context. Journal of Small Business and Entrepreneurship, 26(4), 341–364. http://doi.org/10.1080/08276331.2013.821758.
- 70. Qian, F., & Luoma, A. (2007). what drives women into entrepreneurship? : A study of women's motivation to be entrepreneurs in Southwestern Finland.
- 71. Ramadani, V., Rexhepi, G., Abazi-Alili, H., Beqiri, B., Thaçi, A. (2015). A look at female entrepreneurship in Kosovo: an exploratory study. J. Enterprising Commun. 9(3), 277–294. https://doi.org/10.1108/JEC-04-2015-0027.
- 72. Rathna, Chan & Badrinath, V. & Anushan, S. (2016). A Study on Entrepreneurial Motivation and Challenges faced by Women Entrepreneurs in Thanjavur District. Indian Journal of Science and Technology. 9. 10.17485/ijst/2016/v9i27/97594.
- Rathna, V., Badrinath, V., and Anushan, S. S. C. Siva. (2016).
  A Study on Entrepreneurial Motivation and Challenges faced by Women Entrepreneurs in Thanjavur District, Indian Journal of Science and Technology, Vol 9(27).

- 74. Rauth Bhardwaj, B. (2014). Impact of education and training on performance of women entrepreneurs. Journal of Entrepreneurship in Emerging Economies, 6(1), 38–52. http://doi.org/10.1108/JEEE-05-2013-0014.
- 75. Robbins, S.P. (2009). Essentials of Organizational Behavior. 8th Edition, Pearson Education, Inc., Prentice Hall, Diamond.
- 76. Roy, S., & Manna, S. (2014). Women in Entrepreneurship: Issues of Motivation and Choice of Business. Journal of Entrepreneurship and Management, 3(2), 1–8.
- 77. Sarri, K., & Trihopoulou, A. (2005). Female entrepreneurs' personal characteristics and motivation: a review of the Greek situation. Women In Management Review, 20(1), 24-36.
- Segal, G., Borgia, D. and Schoenfeld, J. (2005). "The motivation to become an entrepreneur", International Journal of Entrepreneurial Behaviour and Research, Vol. 11 No. 1, pp. 42-57.
- 79. Shane, S., & Nicolaou, N. (2015). Creative personality, opportunity recognition and the tendency to start businesses: A study of their genetic predispositions. Journal of Business Venturing, 30, 407–419. http://doi.org/10.1016/j.jbusvent.2014.04.001.
- 80. Shane, S., Locke, E. A., and Collins, C. J. (2003). Entrepreneurial Motivation. J. HRM Rev. 13, 257–279. doi: 10.1016/s1053-4822(03)00017-2.
- Shapero, A. & Sokol, L. (1982). The social dimensions of entrepreneurship. In C. Kent, D. Sexton & K. H. Vesper (Eds.), The encyclopaedia of entrepreneurship (pp. 72-90). Englewood Cliffs, NJ: Prentice-Hall.
- 82. Shastri, S., Shastri, S., Pareek, A., & Sharma, R. S. (2021). Exploring women entrepreneurs' motivations and challenges from an institutional perspective: evidences from a patriarchal state in India. Journal of Enterprising Communities. https://doi.org/10.1108/JEC-09-2020-0163.
- 83. Short, J. C., Ketchen, D. J., Shook, C. L., & Ireland, R. D. (2010). The Concept of "Opportunity" in Entrepreneurship Research: Past Accomplishments and Future Challenges. Journal of Management, 36(1), 40–65.
- 84. Sriram, V., Mersha, T., & Herron, L. (2007). Drivers of urban entrepreneurship: an integrative model. International Journal of Entrepreneurial Behaviour & Research, 13(4), 235–251. http://doi.org/10.1108/13552550710760012.
- 85. Suganthi, J. (2009). Influence of motivational factors on women entrepreneurs in SMEs-Coimbatore. Asia Pacific Institute of Management, Jan-March, 2009, Volume: 5.
- 86. Sujit Roy & Samita Manna. (2014). Women in Entrepreneurship: Issues of Motivation and Choice of Business. Journal of Entrepreneurship and Management, Volume 3, Issue 2.

- 87. Taylor, R. (1988). Exceptional Entrepreneurial Women: Strategies for Success. New York: Plenum Press.
- 88. Terjesen, Siri A. and Lloyd, Ainsley, The 2015 Female Entrepreneurship Index. (June 18, 2015). Kelley School of Business Research Paper No. 15-51, Available at SSRN: https://ssrn.com/abstract=2625254 or http://dx.doi.org/10.2139/ssrn.2625254.
- 89. Timmons, J.A. (1995). "Characteristics and Role Demands of Entrepreneurship," American Journal of Small Business Vol.3, Pp5-17.
- 90. Tripathi, N., Seppänen, P., Boominathan, G., Oivo, M., & Liukkunen, K. (2019). Insights into startup ecosystems through exploration of multi-vocal literature. Information and Software Technology, 105(August 2018), 56–77. http://doi.org/10.1016/j.infsof.2018.08.005.
- Ucbasaran, D., Wright, M. and Westhead, P. (2003). A longitudinal study of habitual entrepreneurs: starters and acquirers, Entrepreneurship & Regional Development, 15, pp 207-228.
- Venesaar, U., Kallaste, M., & Küttim, M. (2014). Factors influencing students' venture creation process. Procedia Social and Behavioral Sciences, 110, 678–688. http://doi.org/10.1016/j.sbspro.2013.12.912.
- 93. Vesalainen, J., & Pihkala, T. (2000). Entrepreneurial Identity, Intentions and the Effect of the Push-Factor. International Journal of Entrepreneurship, 4, 105.
- 94. Vossenberg, S. (2013). Women Entrepreneurship Promotion in Developing Countries: What explains the gender gap in entrepreneurship and how to close it? Working Papers 2013/08, Maastricht School of Management. Retrieved from www.msm.nl/getattachment/e94b7b38-e17b-4c5d-b497-c4135be7ec86
- 95. Wang, Y.L., Ellinger, A.D., & Wu, Y.J. (2013). Entrepreneurial opportunity recognition: an empirical study of R&D personnel. Management Decision, 51, 248-266.
- 96. Watkin, J. M.and Watkin, D. S. (1986). The Female Entrepreneur, Her Background and Determinants of Business Choice: Some British Data. In Vesper, K (ed) Frontier of Entrepreneurship Research. Babson College, Mass: Wellesley.
- 97. Wilson, F., Marlino, D. and Kickul, J. (2004). Our entrepreneurial future: examining the diverse attitudes and motivations of teens across gender and ethnic identity. Journal of Developmental Entrepreneurship, Vol. 9 No. 3, pp. 177-97.